Half of the total amount of 2016 bond has been closed out and another 37% has been spent or currently committed.
<table>
<thead>
<tr>
<th>YEAR</th>
<th>PROJECT COUNT</th>
<th>OPPORTUNITY COUNTS</th>
<th>DIRECT COST (HARD COST)</th>
<th>TOTAL COST (HARD + SOFT COST)</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>1</td>
<td>2</td>
<td>$59,003</td>
<td>$84,722</td>
<td>ADA PROJECTS THAT NEEDED TO BE COMPLETED SO FUNDED EARLY</td>
</tr>
<tr>
<td>2016</td>
<td>1</td>
<td>1</td>
<td>$282,587</td>
<td>$405,767</td>
<td></td>
</tr>
<tr>
<td>2017</td>
<td>42</td>
<td>192</td>
<td>$111,649,135</td>
<td>$160,316,993</td>
<td></td>
</tr>
<tr>
<td>2018</td>
<td>648</td>
<td>647</td>
<td>$132,355,754</td>
<td>$150,049,627</td>
<td></td>
</tr>
<tr>
<td>2019</td>
<td>34</td>
<td>130</td>
<td>$45,727,232</td>
<td>$65,659,733</td>
<td></td>
</tr>
<tr>
<td>2020</td>
<td>40</td>
<td>99</td>
<td>$29,333,139</td>
<td>$42,963,899</td>
<td>MOVED MYEC/ZUNI AND VALVERDE MECHANICAL PROJECTS</td>
</tr>
<tr>
<td>2021</td>
<td>4</td>
<td>9</td>
<td>$2,468,328</td>
<td>$2,938,369</td>
<td>PLACE BRIDGE COOLING TOWER SUMP PUMP REPLACEMENT, MONTBELLO FIRE AND DETECTION SYSTEMS</td>
</tr>
</tbody>
</table>

EXECUTED BY DPS SHOPS/FSS DEPT: 65
- $499,410
- $694,539

MANAGED AND/OR EXECUTED BY DPS OSS DEPT: 119
- $9,340,000
- $13,411,306

CANCELED OPPORTUNITIES: 25
- $8,491,378
- $11,882,470

DUPLICATE OPPORTUNITIES: 16
- $ -
- $ -

OPPORTUNITIES THAT WILL BE EXECUTED AND COMBINED WITH BEST GRANT BY RMSEL AT ASH GROVE: 2
- $546,241
- $784,347

TOTALS: 769
- $340,352,807
- $489,192,172

PREMIUM PROJECTS: 12
- $20,993,916
- $26,915,277

$361,546,723
- $516,107,449
# 2016 Bond Minority/Women Business Enterprise (MWBE) Spend Update

<table>
<thead>
<tr>
<th>Period</th>
<th>Total Payments</th>
<th>Total MWBE Payments</th>
<th>MWBE %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jan 2016 - Dec 2020</td>
<td>$ 445,842,140.28</td>
<td>$ 154,894,102.72</td>
<td>34.7%</td>
</tr>
</tbody>
</table>

**Architectural & Engineering**

<table>
<thead>
<tr>
<th>Category</th>
<th>Total Payments</th>
<th>Total MWBE Payments</th>
<th>MWBE %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Payments</td>
<td>$ 18,626,279.02</td>
<td>$ 7,909,693</td>
<td>42.5%</td>
</tr>
</tbody>
</table>

**GC**

<table>
<thead>
<tr>
<th>Category</th>
<th>Total Payments</th>
<th>Total MWBE Payments</th>
<th>MWBE %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Payments</td>
<td>$ 426,942,690.89</td>
<td>$ 146,869,688.47</td>
<td>34.4%</td>
</tr>
</tbody>
</table>

**QLE**

<table>
<thead>
<tr>
<th>Category</th>
<th>Total Payments</th>
<th>Total MWBE Payments</th>
<th>MWBE %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Payments</td>
<td>$ 273,170.37</td>
<td>$ 114,721.00</td>
<td>42%</td>
</tr>
</tbody>
</table>
Communications Update

Overall Goals of Bond and Mill Communications:

- Convey the value and impact of bond and mill levy programs in our community to Denver taxpayers and voters.
- Engage our school communities through stories of bond and mill levy projects and programs,
- Reinforce our reputation as responsible stewards of taxpayer dollars by demonstrating our commitment to transparency and accountability.

Audience:

- Parents, families, guardians
- School leaders, teachers, school staff
- Community members/Denver taxpayers
- Media

Methods:

- Web/social media/videos
- School Toolkits (e.g. 2020 bond summary, school success stories)
- Bond Oversight Committee as community voice (2016 bond/mill summary)
- Media - local media, neighborhood newspapers
- Community Events - outreach and celebrations
Construction Program Matrix

Ongoing Issues:
- Review of the FAC and 2020 bond projects
- We will be advertising for a new Director of Planning.

Steady Performance:
- Have received 90% of project permits.
- The team is ready for summer construction.
- Projects are loaded in Lawson and Tririga our data and financial systems.
- Getting ahead of 2022 projects.

Emergent Issues:
- Material Costs are rising, Copper, Steel, and electronics-(controls-lighting)
- Schedule impact for summer projects: Late bidding for summer projects and long lead times on materials, and mechanical equipment.

Positive Trends:
- CMGC-AE RFP for 2022 projects is on the street.
- DB 2022 RFP is out this week. We are seeing good competition on solicited GC projects, between 7 and 14 proposals.
COVID-19 Initiatives Status
All Initiatives below have been successfully completed.

HVAC Optimization
Completed

Nursing Station Compliance
Completed

Desk Swap Out
Working on storage needs for existing furniture that was moved for the single desks required for CoVid

Water Bottle Fillers/Hydration Stations
Completed< not related to Covid, but we are working toward providing a min. of 2 bottle fill locations in every school facility.

Sneeze Guards/Separators
Completed
Financial Summary - 2020 Bond

- $795M 2020 Bond Package
Financial Summary - 2020 Bond

- Projects are set up by building for 2020 bond to improve operational efficiencies, scheduling and point of contact for schools
  - Projects can have scopes from multiple bond categories, i.e., QLE, critical maintenance, etc.
Financial Summary - 2020 Bond

- Projects are set up by building for 2020 bond to improve operational efficiencies, scheduling and point of contact for schools
  - Projects can have scopes from multiple bond categories, i.e., QLE, critical maintenance, etc.
Overall budget increased by $1.4M (Premium projects)
  - Roughly $1M in remaining projects to be loaded (total 2016 bond budget = $668M)

<table>
<thead>
<tr>
<th>Planned Budgets and Expenditures</th>
<th>Actuals (with Commitments)</th>
<th>Project Budget</th>
<th>Remaining Project Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAPACITY</td>
<td>126,295,644</td>
<td>138,640,418</td>
<td>12,344,775</td>
</tr>
<tr>
<td>QUALITY LEARNING ENVIRONMENTS</td>
<td>122,196,256</td>
<td>130,099,528</td>
<td>7,900,273</td>
</tr>
<tr>
<td>CRITICAL MAINTENANCE</td>
<td>239,884,344</td>
<td>278,399,452</td>
<td>38,515,108</td>
</tr>
<tr>
<td>TECHNOLOGY</td>
<td>69,005,829</td>
<td>78,452,300</td>
<td>9,446,471</td>
</tr>
<tr>
<td>PROGRAM ADMINISTRATION(^1)</td>
<td>29,939,840</td>
<td>41,481,465</td>
<td>11,541,626</td>
</tr>
<tr>
<td>Program Management &amp; Support</td>
<td>27,513,120</td>
<td>28,078,559</td>
<td>565,439</td>
</tr>
<tr>
<td>All District Program Administration(^2)</td>
<td>2,426,719</td>
<td>2,790,088</td>
<td>363,369</td>
</tr>
<tr>
<td>Program Reserves(^3)</td>
<td>-</td>
<td>10,612,818</td>
<td>10,612,818</td>
</tr>
<tr>
<td>Total 2016 GOB</td>
<td>587,324,912</td>
<td>667,073,164</td>
<td>79,748,252</td>
</tr>
</tbody>
</table>

Previous Month’s Numbers

\(^1\)Program Administration does not include Cost of Issuance or Bond Premium Reserves
\(^2\)All District Administration includes non-overhead costs, e.g., community engagement, outreach, training, professional development, mileage, supplies
\(^3\)Reserves include FFE contingencies
Financial Summary - 2016 Bond

- From projects that have been closed out and with reserves, there is ~$40M

- This does not include recent commitments to DMLK for $11.6M and the $2M for DDC controls/sustainability as well as $5M for the ERP

- There are also some current projects with known/anticipated overages:
  - Holm little over $1M
  - ~$2M over on asbestos
  - Hamilton HVAC - ~1.1M
  - Smith handling units ~$1M
  - Emergency project for Noel air chiller needs close to $1M which is in the process of going to the Board
Project Active Spend

Capacity

- $195K setup for Smith Steam Academy FFE ($95K from FFE reserves and the rest came from the Capacity Utilization funds)

- Overall capacity budget shows a slight decrease from prior month as 2020 prefunded bond activities were closed out and money returned to reserves (CLA land purchase and Loretto Heights fields)
No notable changes month over month

Grant Beacon FFE added for $64K
Project Active Spend
Critical Maintenance

- Premium projects for sewer lines at Lincoln, Centennial, Cowell, Eagleton, Amesse and Ford were set up increasing budget by over $850K

- Galvanized Piping at Grant also received additional funds - ~$84K
Project Active Spend

Technology

- Original BOE approved project for transportation (navigation tablets) for $300K was set up
- $383K from Upgrading SLO/SPF Tools was not used and closed out
HB 5/5/21: would the BOC like to be part of a contractor summit, where we can learn the current trends in our city and the effect of these trends on our projects?
Appendix

Acronyms

- **Special Education Acronyms**
- FCA- Facility Condition Assessment
- MEP-Mechanical, Electrical and Plumbing
- RFQ-Request for Quote
- MWBE-Minority/Women Business Enterprise
- QLE- Quality Learning Environments
- PDC-Planning, Design and Construction
- Regions:
  - SE (southeast), SW (southwest), NE (northeast), NNE (near northeast), FNE (far northeast)
- HVAC-Heating, Ventilation and Air Conditioning
- SBE-Small Business Enterprise
- FAC-Finance and Audit Committee
- SSB-Scope, Schedule and Budget